

■ three security planning



It is recognised that for the majority of stadia responsibility for the implementation of protective security measures following a vulnerability and risk assessment will fall on the Stadium Safety Officer / Designated Person.

The Stadium Safety Officer / Designated Person must have sufficient authority to direct the action taken in response to a security threat and have direct access to the board of directors.

He or she must be involved in the planning and design of the stadium's exterior security, access control etc, so that the terrorist dimension is taken into account. The Safety Officer / Designated Person must similarly be consulted over any new building or renovation work, so that counter-terrorism specifications, e.g. concerning glazing and physical barriers can be factored in, taking into account any planning, safety and fire regulations.

The Safety Officer / Designated Person at most stadia should already have responsibility for most if not all of the following key areas:

- The production of the security plan based on the risk assessment
- The formulation and maintenance of a search plan
- The formulation and maintenance of other contingency plans dealing with bomb threats, suspect packages and evacuation
- Liaising with the police, other emergency services and local authorities
- Arranging staff training, including his / her own deputies and conducting briefings / debriefings
- Conducting regular reviews of the plans.

For independent and impartial counter terrorism advice and guidance that is site specific, the Safety Officer / Designated Person should establish contact with the local police Counter Terrorism Security Advisor (CTSA). Most UK Police Forces have at least two CTSA's.

Your CTSA can:

- Help you assess the threat, both generally and specifically
- Give advice on physical security equipment and its particular application to the methods used by terrorists; your CTSA will be able to comment on its effectiveness as a deterrent, as protection and as an aid to post-incident investigation
- Give advice on local installers of equipment
- Offer advice on search plans.

During the development and review of plans it is also advisable to discuss them with other occupants of the stadium (hotels etc) and with neighbours, as well as to consult all the emergency services and your local authority.